

# MEMORANDUM

TO: County Commissioners  
Jim Doar, County Administrator

FROM: Justine Swanson, Finance Director

RE: 2<sup>nd</sup> Quarter Report – July to December 2020 (50.00% of year)

DATE: Tuesday, April 13, 202a

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Following is my review of financial activities through December 2020.

This 2<sup>nd</sup> quarter report highlights funds that are outside of a 4% variance for expenses and/or revenues or have negative cash balances. Funds with a negative cash balance are listed along with an explanation of the cause.

## REVENUES

### **Taxes:**

- County Tax Supported Funds – Property tax collections are 69.21% versus 57.87% in FY 2020 and the 53.38% 10 year average.
- All Funds – Overall taxes are at 64.52%.

### **Non-Tax Revenues:**

- Most operating funds are above 50% for non-tax revenue collections.
- Land use fees – Clerk & Recorder recording fees are 5.12% above projections (\$700,000 by year end if this trend continues). Zoning and Subdivision fees are above estimates with projections showing a total of \$385,000 above projections.
- State or Federal payments are above budget. This is largely due to Federal programs related to the COVID-19 pandemic.
- Civil Fees for Justice Court are running considerably below projections at 1.8% through the first half of the year.
- The Rest Home is performing well thanks to federal and state pass-through programs related to the pandemic with non-tax revenues coming in at 60.32% for the first half of the year.
- The majority of tax-supported funds should have non-tax revenues slightly above projections by year end.

## EXPENSES

### **Personnel:**

Personnel expenses through the first six months are at 49.92% of budget. Offices and departments affected by the pandemic are above estimates including Emergency Management (68.58%), Health Administration (67.87%),

### **Operations:**

The operations area of the budget is showing very low expenses at 38.38% at the halfway point of the year. Areas of concern include:

- Clerk & Recorder – FY 2021 was an election year so expenses are high, but they received a large grant that will offset the budget overages.
- Health Grants – Related to the County's pandemic response, health budgets are higher than anticipated, but these are being offset by increased grant funding.

**Debt:**

Expenses are within expectations and will be within budgeted amounts. Lease payments associated with the new Fleet program are lower than anticipated because of delays in vehicle deliveries related to the pandemic.

**Capital Projects:**

- The purchase of the new law enforcement building at a cost of \$5.2 million was unplanned putting expenses in the Capital Projects fund ahead of budget. This project was funded mostly using tax dollars freed up by stimulus reimbursements. A budget amendment will be completed after receiving the fifth and final CRF reimbursement.

**Enterprise/Interdepartmental Activity:**

All funds are significantly below budgeted expenses with revenues being higher than budgeted for the first six months.

**Fire Districts / Fire Service Areas:**

Expenses and revenues are within expectations.

**Other Districts & RIDs:**

Water and Sewer Districts are not required to follow County Budget process. Therefore, the Adopted Budget will be amended by year-end to account for actual expenses and revenues. RID Maintenance and Bond Funds are doing well.

The information on the next 2 pages shows activity as of December 31, for fiscal years 2019, 2020 and 2021.

I have been using the actual first six months revenues and expenses to project year-end expenses, revenues and cash. I have met with a number of departments to provide them with my synopsis for their departments/funds and to receive their input into year-end balances. As always, if you have any questions do not hesitate to ask.

FUND	ITEM	FY 2019 Dec-18	%	FY 2020 Dec-19	%	FY 2021 Dec-20	%
<b>General Fund</b>							
	Expended	(7,012,545)	42.57%	(7,538,998)	42.28%	(9,327,918)	50.84%
	Non-Tax Revenues	3,581,229	49.96%	4,109,717	56.47%	5,021,728	68.85%
	Tax Revenues	3,416,786	59.49%	4,134,102	58.46%	4,572,053	60.10%
	Net Income (loss)	(14,530)		704,820		265,864	
	Beginning Cash on Hand	6,561,463		6,483,338		7,019,784	
	Adjustments	-		-		-	
	Current Cash	6,546,934		7,188,158		7,285,647	

<b>Fair</b>							
	Expended	(912,608)	39.54%	(896,651)	50.40%	(559,254)	42.68%
	Non-Tax Revenues	721,261	63.09%	762,262	70.95%	591,799	86.44%
	Tax Revenues	17,638	3.27%	300,152	58.99%	310,215	60.34%
	Net Income (loss)	(173,709)		165,764		342,760	
	Beginning Cash on Hand	363,970		360,843		431,205	
	Adjustments	-		-		-	
	Current Cash	190,262		526,607		773,966	

<b>City/County Health</b>							
	Expended	(1,187,335)	26.83%	(1,059,848)	40.03%	1,020,902	-38.56%
	Non-Tax Revenues	376,923	21.45%	334,802	38.66%	591,799	68.34%
	Tax Revenues	890,229	3.28%	848,012	59.40%	936,520	65.60%
	Net Income (loss)	79,817		122,966		2,549,221	
	Beginning Cash on Hand	946,099		889,202		930,483	
	Adjustments	-		-		-	
	Current Cash	1,025,916		1,012,168		3,479,704	

<b>Public Safety</b>							
	Expended	(8,928,258)	21.50%	(10,102,528)	48.68%	(11,132,947)	47.95%
	Non-Tax Revenues	3,226,211	31.11%	3,299,489	54.18%	3,793,188	65.53%
	Tax Revenues	7,560,124	3.12%	7,863,283	62.06%	9,759,731	72.52%
	Net Income (loss)	1,858,077		1,060,245		2,419,972	
	Beginning Cash on Hand	4,922,796		4,291,510		4,291,510	
	Adjustments	-		-		-	
	Current Cash	6,780,873		5,351,755		6,711,482	

<b>Rest Home</b>							
	Expended	(3,272,122)	22.74%	(3,244,324)	46.77%	(3,587,718)	48.17%
	Non-Tax Revenues	3,279,922	22.90%	3,153,099	48.27%	3,465,222	60.32%
	Tax Revenues	165,842	0.00%	588,846	56.68%	1,125,976	58.19%
	Net Income (loss)	173,642		497,622		1,003,480	
	Beginning Cash on Hand	475,941		(33,935)		429,129	
	Adjustments	-		-		-	
	Current Cash	649,583		463,687		1,432,609	

<b>FUND</b>	<b>ITEM</b>	<b>FY 2019</b>	<b>%</b>	<b>FY 2020</b>	<b>%</b>	<b>FY 2021</b>	<b>%</b>
		<b>Dec-18</b>		<b>Dec-19</b>		<b>Dec-20</b>	
	<b>Road</b>						
	Expended	(2,486,493)	8.68%	(2,259,164)	28.10%	(2,399,570)	28.14%
	Non-Tax Revenues	501,790	18.12%	510,599	50.70%	489,215	48.58%
	Tax Revenues	2,107,247	2.35%	2,169,149	57.87%	2,281,859	58.57%
	Net Income (loss)	122,543		420,584		371,504	
	Beginning Cash on Hand	4,966,092		5,644,151		6,423,937	
	Adjustments	-		-		-	
	Current Cash	5,088,635		6,064,735		6,795,441	

<b>TOTAL ALL FUNDS SUPPORTED BY TAX DOLLARS:</b>							
	Expended	(26,088,846)	14.47%	(28,718,241)	35.26%	(37,635,245)	44.68%
	Non-Tax Revenues	12,079,912	6.88%	12,563,563	52.92%	22,758,699	100.44%
	Tax Revenues	6,182,508	2.53%	22,514,123	59.68%	25,228,742	69.21%
	Net Income (loss)	(7,826,427)		6,359,445		10,352,196	
	Beginning Cash on Hand	34,298,408		34,606,767		39,541,509	
	Adjustments	-		-		-	
	Current Cash	26,471,981		40,966,212		49,893,705	

**COUNTY OF GALLATIN**  
**FY 2021 YEAR-TO-DATE ACTUAL TO BUDGET EXPENSE & REVENUE (12/31/2020)**

Fund No.	Description	Appropriation			Non-Tax			Taxes			12/31/2020 Cash on Hand
		Budget	Actual	%	Budget	Actual	%	Budget	Actual	%	
<b>County-Wide Operating Funds</b>											
1000	General	18,346,156	9,327,918	50.84%	7,293,439	5,021,728	68.85%	7,607,426	4,572,053	60.10%	7,285,647
2140	Noxious Weed	438,727	186,539	42.52%	372,981	188,253	50.47%	(1)	(1)	N/A	172,277
2160	Fair	1,310,303	559,254	42.68%	694,658	591,799	86.44%	514,139	310,215	60.34%	708,731
2270	City/County Health	1,020,902	1,020,902	100.00%	721,235	310,545	43.06%	(60,306)	936,520	N/A	1,172,262
2300	Public Safety	23,218,809	11,132,947	47.95%	5,788,328	3,793,188	65.53%	13,458,909	9,769,731	72.52%	7,342,768
4010	County Capital Projects	11,228,013	5,746,075	51.18%	682,000	131,047	19.22%	918,521	604,923	65.86%	7,799,599
5120	Rest Home	7,448,166	3,587,718	48.17%	5,744,787	3,465,222	60.32%	1,935,024	1,125,976	58.19%	1,479,421
	subtotal Operating Funds	63,011,076	31,561,353	50.09%	21,287,428	13,501,782	63.43%	24,373,612	17,309,418	71.02%	25,958,705
<b>County Rural Operating Funds</b>											
2110	Road	8,526,920	2,399,570	28.14%	1,007,016	489,215	48.58%	3,895,967	2,281,859	58.57%	5,361,451
2220	Library	214,310	-	0.00%	76,700	39,590	51.62%	(104,160)	658,576	N/A	1,223,406
2260	County Emergency	1,006,325	1,200,000	119.73%	-	6,569,980	N/A	-	-	N/A	7,370,477
	subtotal Road/Library	9,747,555	3,604,398	36.98%	1,083,716	9,097,785	839.50%	3,791,807	2,940,435	77.55%	13,955,334
	Subtotal Millfed Funds	72,758,631	35,165,752	48.33%	22,371,144	22,599,567	101.02%	28,165,419	20,249,853	71.90%	39,914,039
<b>Permissive / Bond - Exempt Funds</b>											
2210	Parks	589,845	219,351	37.19%	193,805	127,090	65.58%	183,189	110,399	60.27%	156,353
2255	Open Space Operations	2,880,066	46,324	1.61%	83,749	24,675	38.71%	1,467,022	883,202	60.20%	1,232,370
2372	Permissive Medical Levy	3,414,116	1,729,357	50.65%	7,500	3,241	43.22%	3,328,001	1,994,097	59.92%	434,977
3400	Rural Revolving	856,060	30	0.00%	9,554	-	0.00%	(5,015)	-	N/A	1,101,491
3040	Open Land Bond	1,466,031	117,981	8.05%	8,000	1,563	19.54%	1,473,983	858,000	58.21%	801,926
3050	Detention Center Bond	2,261,300	356,450	15.76%	5,000	2,563	51.26%	1,838,531	1,133,191	61.64%	916,971
	subtotal Exempt Levies	11,467,418	2,489,493	21.53%	287,608	159,132	55.33%	8,285,711	4,978,889	60.09%	4,644,088
	County Taxing Total	84,226,049	37,635,245	44.68%	22,658,752	22,758,699	100.44%	36,451,129	25,228,742	69.21%	44,558,127





**COUNTY OF GALLATIN**  
**FY 2021 YEAR-TO-DATE ACTUAL TO BUDGET EXPENSE & REVENUE (12/31/2020)**

Fund No.	Description	Appropriation		Non-Tax		Taxes		12/31/2020 Cash on Hand
		Budget	Actual	Budget	Actual	Budget	Actual	
3205	Intercept Loan Revolving	-	-	-	-	-	-	-
3500	Summary RID Bonds	660,312	165,023	-	2,834	414,450	451,690	599,648
4140	Open Space Acquisition	1,283,977	2,500	-	-	-	-	1,957,916
4200	RID Construction	-	-	-	-	-	-	201,824
4331	Junk Vehicle Capital	200,000	-	65,842	-	-	-	133,338
4350	TSEP - Construction	2,010,768	743,088	1,788,616	104,314	-	-	(641,239)
4430	CDBG - Projects	-	-	-	-	-	-	-
	subtotal Capital Projects	4,155,057	910,611	1,854,458	107,148	414,450	451,690	2,251,488
	(605,006)							2,118,150
<b>Enterprise Funds &amp; Interdepartmental Funds</b>								
5411	Solid Waste District	22,800,160	2,181,024	5,779,153	3,451,518	15,953	-	17,046,655
5412	West/Heben Refuse Dist.	2,437,459	470,744	530,200	425,179	-	-	2,027,720
6010	Motor Pool	79,839	3,390	21,200	12,460	-	-	63,692
6050	Employee Health Insurance	7,000,586	4,520,452	7,027,000	4,990,183	-	-	4,251,510
6070	County Facilities	2,910,752	901,079	1,967,092	930,609	-	-	1,220,364
6090	Central Communications	-	-	-	141	-	-	542,241
6110	Copier Revolving Fund	165,063	34,005	33,800	27,843	(39,978)	-	229,837
6120	Liability Insurance Fund	940,535	45,653	150,000	9,200	-	-	1,040,144
	subtotal Ent/Interdepartmental	36,334,484	8,156,346	15,508,445	9,847,133	(24,025)	-	26,422,164
	TOTAL COUNTY FUNDS	148,043,880	51,902,906	46,916,862	35,914,316	42,542,777	27,076,039	87,803,416
<b>Fire Districts and Areas:</b>								
7200	Central Valley Fire	8,346,791	2,702,658	2,574,859	1,711,395	4,201,408	2,406,489	5,876,135
7204	Fort Ellis Fire Service	324,900	108,170	-	428	334,246	201,566	97,954
7206	Manhattan Fire	1,135,783	92,498	43,122	17,738	196,479	109,747	784,262
7207	Sedan Fire	17,677	3,702	-	575	5,208	6,955	15,360
7208	Three Forks Fire	428,764	27,360	24,795	10,516	90,447	44,474	349,000
7209	Willow Creek Fire	117,000	16,046	5,254	21,117	43,688	26,695	131,459
7210	Story Mill Fire	29,483	8,840	-	1,083	29,065	15,982	8,319
7213	Big Sky Fire	5,324,841	2,414,630	3,563,725	2,225,523	1,954,395	1,185,484	1,985,998
7214	Hebgen Basin Fire	2,409,535	1,192,529	903,070	632,925	745,451	497,484	1,199,164
7215	Gallatin Gateway Fire	1,376,100	1,130,115	32,000	32,476	583,698	345,743	(270,249)
7216	Bridger Fire	417,540	263,765	15,007	141,884	287,132	170,020	472,327
7217	Amsterdam Fire	1,066,345	69,141	24,800	20,465	288,878	162,330	1,037,533
7218	Clarkston Fire Service Area	74,787	35,281	-	852	82,872	48,903	19,313
7219	Gallatin River Ranch Fire	288,408	83,485	101,000	42,262	118,894	192,113	215,984
7220	Hyalite Rural Fire	3,305,207	910,500	60,500	102,909	1,519,758	894,966	1,890,889
	Subtotal Fire Activity	24,674,161	9,058,730	7,348,132	4,962,146	10,461,220	6,308,851	13,813,447

# COUNTY OF GALLATIN

## FY 2021 YEAR-TO-DATE ACTUAL TO BUDGET EXPENSE & REVENUE (12/31/2020)

12/31/2020  
Cash  
on Hand

Fund No.	Description	Appropriation		Non-Tax		Taxes		%	Cash on Hand
		Budget	Actual	Budget	Actual	Budget	Actual		
<b>Other Districts</b>									
7250	Madison Dyke	162,000	4,979	2,200	1,245	29,950	23,554	78.65%	125,107
7251	Three Forks Dyke	71,500	3,634	-	314	12,953	7,344	56.70%	68,805
7301	Mount Green Cemetery	22,527	11,719	2,527	2,527	15,235	8,914	58.51%	9,805
7302	Meadowview Cemetery	190,550	15,655	18,229	11,497	45,779	25,376	54.43%	174,819
7303	Fairview Cemetery	174,625	114,237	37,811	10,005	58,266	30,885	53.01%	(1,808)
7350	Park Co. Conservation Dis	1,225	600	-	2	1,125	872	77.47%	330
7351	Conservation District	504,613	140,592	19,180	2,357	209,098	157,687	75.41%	327,535
7354	Big Sky Transit	-	692,300	4,260	593,258	-	-	0.00%	134,641
7361	Yellowstone/Holiday Sewer	25,135	12,409	-	54	36,000	25,845	71.79%	13,389
7362	4 Dot Meadows Sewer	-	14,045	-	-	-	44,415	0.00%	28,304
7363	Big Sky Water/Sewer	1,353,921	248,535	-	1,133	1,353,921	433,109	31.99%	192,421
7364	Four Corners Water/Sewer	-	320,914	-	1,105	-	731,232	N/A	420,905
7371	River Rock Water & Sewer	-	57,044	-	310	-	143,817	N/A	205,213
7373	Big Sky Meadow Trls/Prk	-	-	-	-	-	-	N/A	1,578
7390	West Yellowstone TV	66,700	6,321	-	50	19,387	18,435	95.09%	111,733
7849	Gallatin College	540,692	169,266	-	10,597	549,127	321,314	58.51%	177,633
7855	Manhattan(Rural) Planning	7,400	214,941	-	49,098	7,400	350,771	4740.15%	184,927
7990	County Incentive Fund	19,766	-	1,200	822	2,366	-	0.00%	22,446
subtotal Other Trust / Agency		3,140,664	2,027,191	85,407	684,376	2,340,607	2,323,570	99.27%	2,197,783
<b>TOTAL ALL FUNDS</b>		<b>175,858,696</b>	<b>62,988,827</b>	<b>54,350,401</b>	<b>41,560,938</b>	<b>55,344,604</b>	<b>35,708,460</b>	<b>64.52%</b>	<b>103,814,646</b>
		<b>3,189,040</b>		<b>(7,898,774)</b>		<b>6,298,612</b>			<b>13,047,306</b>

### DETAIL LISTING OF COUNTY DISTRICTS

Fund No.	Description	Budget	Actual	%	Budget	Actual	%	Budget	Actual	%	Cash on Hand
2153	Pred. Animal Control - Sheep	2,274	933	41.03%	-	1	0.00%	458	242	52.73%	(5)
2155	Pred. Animal Control - Cattle	42,097	12,332	29.28%	-	5	0.00%	9,954	2,542	25.54%	(976)
subtotal Predatory Animal Control		44,371	13,265	29.90%	-	6	0.00%	10,412	2,784	26.74%	(881)
2200	Three Rivers Mosquito	161,610	55,862	34.57%	8,400	4,951	0.00%	141,941	77,292	54.45%	71,014
2201	Gallatin Drive Mosquito	17,250	12	0.07%	300	14	0.00%	14,905	8,570	57.50%	65,822
subtotal Mosquito Control		178,860	55,874	31.24%	8,700	4,965	57.07%	156,846	85,863	54.74%	136,835
2251	River Rock Zoning	3,196	1,759	55.05%	-	6	N/A	3,196	1,754	54.87%	2
2252	So Gallatin Zoning	1,247	961	77.09%	-	1	N/A	1,247	961	77.04%	53
2253	Hebgen Lake Zoning	3,119	2,112	67.70%	-	7	N/A	3,119	2,105	67.49%	30
2254	Bridger Canyon Zoning	5,251	3,419	65.11%	-	49	N/A	5,251	3,370	64.18%	51
2256	Hyalite Zoning	2,928	1,796	61.34%	-	43	N/A	2,928	1,753	59.86%	41
2257	Sypes Canyon #1 Zoning	237	136	57.29%	-	1	N/A	237	135	56.83%	3
2258	Sypes Canyon #2 Zoning	92	58	62.96%	-	-	N/A	92	58	62.96%	-
2259	Wheatland Hills Zoning	240	141	58.76%	-	4	N/A	240	137	56.89%	1
2680	Zoning District #6	552	294	53.22%	-	1	N/A	552	293	53.04%	2
2681	Bear Canyon Zoning	393	203	51.59%	-	1	N/A	393	201	51.27%	14
2682	Springhill Zoning	795	454	57.11%	-	1	N/A	795	453	56.99%	14
2683	Trail Creek Zoning	912	561	61.54%	-	1	N/A	912	561	61.48%	1
2684	Big Sky Zoning	22,407	13,743	61.33%	-	41	N/A	22,407	13,703	61.15%	16
2689	Zoning District #1	2,138	1,257	58.78%	-	32	N/A	2,138	1,225	57.28%	339
subtotal Zoning Districts		43,507	26,894	61.81%	-	187	0.00%	43,507	26,707	61.39%	567
2420	Churchill Lighting	8,000	3,180	39.75%	-	24	N/A	6,213	3,707	59.66%	4,732
2421	Logan Lighting	6,000	859	14.32%	-	6	N/A	1,966	1,329	67.58%	5,636
2422	Riverside Lighting	15,500	6,061	39.10%	-	29	N/A	12,193	7,672	62.92%	9,703
2423	Willow Creek Lighting	8,000	786	9.83%	-	5	N/A	1,908	1,397	73.23%	9,294
subtotal Lighting Districts		37,500	10,886	29.03%	-	64	0.00%	22,280	14,104	63.30%	29,365
subtotal Other Districts		304,238	106,919	35.14%	8,700	5,221	60.02%	233,045	129,458	55.55%	165,786







**DEPARTMENT SUMMARY LISTING  
FY 2021 FINAL OPERATING AND CAPITAL BUDGET**

DEPARTMENT	ACTIVITY	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ACTUAL	FY 2021 BUDGET	FY 2021 YR TO DATE	%	FY 2021 EST ACTUAL
<b>ADMINISTRATOR</b>	Personnel	195,095	383,453	382,312	390,215	209,969	53.61%	419,937
	Operations	20,643	20,648	13,480	20,648	6,174	29.90%	12,349
	Debt Service	-	-	-	-	-	N/A	-
	Capital Outlay	-	-	-	-	-	N/A	-
	<b>TOTAL</b>	<b>215,738</b>	<b>404,101</b>	<b>395,791</b>	<b>410,863</b>	<b>216,143</b>	<b>52.61%</b>	<b>432,286</b>
<b>ATTORNEY</b>	Personnel	1,484,836	1,642,385	1,613,122	1,677,374	869,841	51.86%	1,739,682
	Operations	394,770	387,495	188,288	392,955	220,150	56.02%	440,300
	Debt Service	-	-	-	-	-	N/A	-
	Capital Outlay	-	-	-	-	-	N/A	-
	<b>TOTAL</b>	<b>1,879,606</b>	<b>2,029,880</b>	<b>1,801,410</b>	<b>2,070,329</b>	<b>1,089,991</b>	<b>52.65%</b>	<b>2,179,982</b>
<b>ATTORNEY - MENTAL EVALS.</b>	Personnel	-	-	-	-	-	N/A	-
	Operations	50,402	90,276	53,393	90,276	33,176	36.75%	66,351
	Debt Service	-	-	-	-	-	N/A	-
	Capital Outlay	-	-	-	-	-	N/A	-
	<b>TOTAL</b>	<b>50,402</b>	<b>90,276</b>	<b>53,393</b>	<b>90,276</b>	<b>33,176</b>	<b>36.75%</b>	<b>66,351</b>
<b>AUDITOR</b>	Personnel	179,844	220,225	210,699	226,459	103,322	45.63%	206,645
	Operations	20,311	14,076	12,873	15,926	5,462	34.30%	10,925
	Debt Service	-	-	-	-	-	N/A	-
	Capital Outlay	-	-	-	-	-	N/A	-
	<b>TOTAL</b>	<b>200,155</b>	<b>234,301</b>	<b>223,572</b>	<b>242,385</b>	<b>108,785</b>	<b>44.88%</b>	<b>217,570</b>
<b>BRIDGE</b>	Personnel	531,839	542,005	249,432	540,835	135,504	25.05%	271,008
	Operations	326,604	620,965	303,580	620,965	311,058	60.09%	622,116
	Debt Service	-	-	-	-	-	N/A	-
	Capital Outlay	27,400	315,743	-	315,743	-	0.00%	315,743
	<b>TOTAL</b>	<b>885,843</b>	<b>1,478,713</b>	<b>553,011</b>	<b>1,477,543</b>	<b>446,562</b>	<b>30.22%</b>	<b>1,208,867</b>
<b>CAPITAL PROJECTS</b>	Personnel	-	-	40	-	29	N/A	29
	Operations	107,206	112,566	387,048	112,566	56,623	50.30%	130,260
	Capital Outlay	3,742,794	12,652,716	2,451,511	10,465,450	5,689,424	54.36%	11,864,372
		<b>TOTAL</b>	<b>3,850,000</b>	<b>12,765,282</b>	<b>2,838,599</b>	<b>10,578,016</b>	<b>5,746,075</b>	<b>54.32%</b>
<b>CLERK AND RECORDER</b>	Personnel	890,286	935,549	926,876	988,310	546,038	55.25%	1,092,075
	Operations	390,996	435,126	429,097	422,612	299,200	70.80%	598,399
	Debt Service	-	-	31,686	31,686	-	0.00%	-
	Capital Outlay	-	103,175	83,663	-	9,813	N/A	19,626
	<b>TOTAL</b>	<b>1,281,282</b>	<b>1,473,850</b>	<b>1,471,321</b>	<b>1,442,608</b>	<b>855,050</b>	<b>59.27%</b>	<b>1,710,100</b>
<b>CLERK OF DISTRICT COURT</b>	Personnel	749,479	802,293	749,859	791,272	424,382	53.63%	848,765
	Operations	75,771	69,806	49,783	69,806	35,166	50.38%	70,331
	Debt Service	-	-	-	-	-	N/A	-
	Capital Outlay	-	-	-	-	-	N/A	-
	<b>TOTAL</b>	<b>825,250</b>	<b>872,099</b>	<b>799,641</b>	<b>861,078</b>	<b>459,548</b>	<b>53.37%</b>	<b>919,096</b>
<b>COMMISSION</b>	Personnel	382,751	407,596	413,546	419,909	228,993	54.53%	457,986
	Operations	61,541	63,944	56,044	63,944	35,333	55.26%	70,667
	Debt Service	-	-	-	-	-	N/A	-
	Capital Outlay	-	-	-	-	-	N/A	-
	<b>TOTAL</b>	<b>444,292</b>	<b>471,540</b>	<b>469,590</b>	<b>483,853</b>	<b>264,326</b>	<b>54.63%</b>	<b>528,653</b>
<b>COMPLIANCE SPECIALIST</b>	Personnel	91,032	92,746	86,822	93,708	46,200	49.30%	92,399
	Operations	5,465	7,515	3,865	8,115	2,702	33.29%	5,403
	Debt Service	-	-	-	-	-	N/A	-
	Capital Outlay	-	-	-	-	-	N/A	-
	<b>TOTAL</b>	<b>96,497</b>	<b>100,261</b>	<b>90,687</b>	<b>101,823</b>	<b>48,901</b>	<b>48.03%</b>	<b>97,803</b>
<b>CORONER</b>	Personnel	55,458	64,154	58,243	64,557	29,010	44.94%	58,021
	Operations	78,724	66,522	58,949	66,522	37,821	56.85%	75,642
	Debt Service	-	-	-	-	-	N/A	-
	Capital Outlay	-	-	-	5,200	5,875	109.13%	5,675
	<b>TOTAL</b>	<b>134,182</b>	<b>130,676</b>	<b>117,192</b>	<b>136,279</b>	<b>72,506</b>	<b>53.20%</b>	<b>139,338</b>



**DEPARTMENT SUMMARY LISTING  
FY 2021 FINAL OPERATING AND CAPITAL BUDGET**

DEPARTMENT	ACTIVITY	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ACTUAL	FY 2021 BUDGET	FY 2021 YR TO DATE	%	FY 2021 EST ACTUAL
<b>COURT SERVICES</b>	Personnel	820,468	934,996	875,247	945,812	483,581	51.13%	967,162
	Operations	488,405	486,845	655,198	491,643	461,303	93.83%	685,816
	Debt Service	-	-	-	-	-	N/A	4,411
	Capital Outlay	-	-	-	-	-	N/A	-
	<b>TOTAL</b>	<b>1,308,873</b>	<b>1,421,841</b>	<b>1,530,445</b>	<b>1,437,455</b>	<b>944,884</b>	<b>65.73%</b>	<b>1,657,389</b>
<b>ADULT DETENTION SERVICES</b>	Personnel	4,526,507	5,001,594	4,971,397	5,107,356	2,718,312	53.22%	5,436,623
	Operations	2,110,501	2,084,902	899,105	2,072,394	1,001,693	48.34%	2,003,386
	Debt Service	-	-	-	-	-	N/A	11,984
	Capital Outlay	64,759	148,287	38,844	162,162	13,588	8.38%	173,616
	<b>TOTAL</b>	<b>6,701,767</b>	<b>7,234,783</b>	<b>5,909,346</b>	<b>7,341,912</b>	<b>3,733,592</b>	<b>50.85%</b>	<b>7,625,609</b>
<b>EMERGENCY MANAGEMENT SERVICES</b>	Personnel	90,319	202,679	192,803	210,223	144,172	68.58%	210,223
	Operations	99,423	129,883	131,314	230,146	162,462	70.59%	230,146
	Debt Service	-	-	-	-	-	N/A	-
	Capital Outlay	45,000	8,125	-	135,292	-	0.00%	135,292
	<b>TOTAL</b>	<b>234,742</b>	<b>340,687</b>	<b>324,117</b>	<b>575,661</b>	<b>306,634</b>	<b>53.27%</b>	<b>575,661</b>
<b>DISPATCH AND L. E. RECORDS</b>	Personnel	2,478,409	2,854,083	2,549,962	2,954,150	1,187,702	40.20%	2,375,404
	Operations	985,925	1,173,894	1,131,573	1,159,611	661,409	57.04%	1,322,819
	Debt Service	1,051,086	-	465,514	-	-	N/A	6,580
	Capital Outlay	609,562	486,449	486,449	1,000,000	-	0.00%	1,000,000
	<b>TOTAL</b>	<b>5,124,982</b>	<b>4,514,426</b>	<b>4,633,498</b>	<b>5,113,761</b>	<b>1,849,111</b>	<b>36.16%</b>	<b>4,704,803</b>
<b>COUNTY EMERGENCY FUND</b>	Personnel	-	-	203,321	-	194,744	N/A	389,487
	Operations	-	6,325	294,926	506,325	1,010,084	199.49%	2,020,169
	Debt Service	-	-	-	-	-	N/A	-
	Capital Outlay	-	-	22,451	500,000	-	0.00%	-
	<b>TOTAL</b>	<b>-</b>	<b>6,325</b>	<b>520,697</b>	<b>1,006,325</b>	<b>1,204,828</b>	<b>119.73%</b>	<b>2,409,656</b>
<b>EXTENSION SERVICES</b>	Personnel	67,427	72,906	67,387	73,399	36,191	49.31%	72,382
	Operations	131,841	135,498	118,587	136,009	61,450	45.18%	122,900
	Debt Service	-	-	-	5,683	-	0.00%	5,683
	Capital Outlay	-	15,000	15,000	-	-	N/A	-
	<b>TOTAL</b>	<b>199,268</b>	<b>223,404</b>	<b>200,975</b>	<b>215,091</b>	<b>97,641</b>	<b>45.40%</b>	<b>200,965</b>
<b>FAIR</b>	Personnel	457,551	450,779	453,616	532,651	244,147	45.84%	485,393
	Operations	896,200	780,997	852,161	450,939	35,199	7.81%	591,192
	Debt Service	63,025	81,438	84,563	82,385	16,281	19.76%	88,068
	Capital Outlay	140,606	63,776	34,145	225,000	3,230	1.44%	225,000
	<b>TOTAL</b>	<b>1,557,382</b>	<b>1,376,990</b>	<b>1,424,484</b>	<b>1,290,975</b>	<b>298,857</b>	<b>23.15%</b>	<b>1,389,653</b>
<b>FIRE MARSHAL</b>	Personnel	-	-	-	-	-	N/A	-
	Operations	14,420	-	-	-	-	N/A	-
	Debt Service	-	-	-	-	-	N/A	-
	Capital Outlay	7,775	-	-	-	-	N/A	-
	<b>TOTAL</b>	<b>22,195</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>N/A</b>	<b>-</b>
<b>FINANCE</b>	Personnel	510,859	597,129	551,868	622,295	329,335	52.92%	658,670
	Operations	53,034	56,607	35,684	56,607	20,934	36.98%	41,868
	Debt Service	-	-	-	-	-	N/A	-
	Capital Outlay	-	2,813	-	2,813	-	0.00%	-
	<b>TOTAL</b>	<b>563,893</b>	<b>656,549</b>	<b>587,552</b>	<b>681,715</b>	<b>350,269</b>	<b>51.38%</b>	<b>700,539</b>
<b>GEOGRAPHIC INFORMATION SERVICES (GIS) SERVICES (GIS)</b>	Personnel	216,053	246,703	235,991	250,387	112,636	44.98%	225,272
	Operations	36,021	42,703	27,298	42,453	20,832	49.07%	45,000
	Debt Service	-	-	-	-	-	N/A	5,234
	Capital Outlay	-	8,853	-	8,853	-	0.00%	8,853
	<b>TOTAL</b>	<b>252,074</b>	<b>298,259</b>	<b>263,289</b>	<b>301,693</b>	<b>133,468</b>	<b>44.24%</b>	<b>284,359</b>
<b>HAZARDOUS MATERIAL SERVICES</b>	Personnel	-	-	-	-	-	N/A	-
	Operations	9,317	9,537	9,791	9,791	875	8.93%	9,791
	Debt Service	-	-	-	-	-	N/A	-
	Capital Outlay	-	-	-	-	-	N/A	-
	<b>TOTAL</b>	<b>9,317</b>	<b>9,537</b>	<b>9,791</b>	<b>9,791</b>	<b>875</b>	<b>8.93%</b>	<b>9,791</b>

**DEPARTMENT SUMMARY LISTING  
FY 2021 FINAL OPERATING AND CAPITAL BUDGET**

DEPARTMENT	ACTIVITY	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ACTUAL	FY 2021 BUDGET	FY 2021 YR TO DATE	%	FY 2021 EST ACTUAL
<b>HEALTH HUMAN SERVICES</b>	Personnel	392,882	455,211	1	576,590	101,029	17.52%	578,871
	Operations	191,258	190,777	1	71,702	35,124	48.99%	35,124
	Debt Service	-	-	-	-	-	N/A	-
	Capital Outlay	-	-	-	-	-	N/A	-
	<b>TOTAL</b>	<b>584,140</b>	<b>676,988</b>	<b>2</b>	<b>648,292</b>	<b>136,153</b>	<b>21.00%</b>	<b>613,995</b>
<b>HEALTH ENVIRONMENTAL SERVICES</b>	Personnel	983,364	1,102,462	1	1,125,593	458,978	40.78%	1,130,011
	Operations	121,531	140,090	0	118,638	43,269	36.47%	43,269
	Debt Service	-	-	-	-	-	N/A	-
	Capital Outlay	-	-	-	30,000	5,859	19.53%	30,000
	<b>TOTAL</b>	<b>1,104,895</b>	<b>1,242,552</b>	<b>1</b>	<b>1,274,231</b>	<b>508,104</b>	<b>39.88%</b>	<b>1,203,280</b>
<b>HEALTH AMINISTRATION</b>	Personnel	392,004	459,470	1	474,036	321,708	67.87%	478,226
	Operations	62,005	162,182	1	173,238	47,939	27.67%	47,939
	Debt Service	-	-	-	-	-	N/A	-
	Capital Outlay	16,394	106,269	-	56,000	-	0.00%	56,000
	<b>TOTAL</b>	<b>470,403</b>	<b>727,921</b>	<b>2</b>	<b>703,274</b>	<b>369,647</b>	<b>52.56%</b>	<b>582,165</b>
<b>MENTAL HEALTH SERVICES (Miscellaneous)</b>	Personnel	-	-	-	-	-	N/A	-
	Operations	220,837	293,838	-	-	-	N/A	-
	Capital Outlay	-	-	-	-	-	N/A	-
	<b>TOTAL</b>	<b>220,837</b>	<b>293,838</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>N/A</b>	<b>-</b>
<b>HUMAN RESOURCES</b>	Personnel	379,957	429,007	109,676	439,349	273,639	62.28%	547,279
	Operations	59,251	68,914	75,035	79,804	33,894	42.47%	67,788
	Debt Service	-	-	-	-	-	N/A	-
	Capital Outlay	-	-	-	-	-	N/A	-
	<b>TOTAL</b>	<b>439,208</b>	<b>497,921</b>	<b>184,711</b>	<b>519,153</b>	<b>307,533</b>	<b>59.24%</b>	<b>615,066</b>
<b>INFORMATION TECHNOLOGY SERVICES</b>	Personnel	649,042	803,738	809,318	814,123	445,055	54.67%	890,110
	Operations	122,113	430,476	555,223	1,052,645	281,146	26.71%	562,291
	Debt Service	-	-	-	-	-	N/A	-
	Capital Outlay	-	480,000	77,307	150,000	21,466	14.31%	42,932
	<b>TOTAL</b>	<b>771,155</b>	<b>1,714,214</b>	<b>1,441,848</b>	<b>2,016,768</b>	<b>747,667</b>	<b>37.07%</b>	<b>1,495,333</b>
<b>JUSTICE COURTS</b>	Personnel	695,061	776,816	741,976	785,102	391,572	49.88%	783,143
	Operations	129,109	112,876	73,154	119,282	48,875	40.97%	97,750
	Debt Service	-	-	-	-	-	N/A	-
	Capital Outlay	6,433	5,000	-	5,000	-	0.00%	5,000
	<b>TOTAL</b>	<b>830,603</b>	<b>894,692</b>	<b>815,130</b>	<b>909,384</b>	<b>440,446</b>	<b>48.43%</b>	<b>885,893</b>
<b>LIBRARY SERVICES</b>	Personnel	-	-	-	-	-	N/A	-
	Operations	1,102,252	1,141,860	1,137,711	1,203,887	214,310	17.80%	1,203,887
	Debt Service	-	-	-	-	-	N/A	-
	Capital Outlay	-	211,178	-	211,858	-	0.00%	211,858
	<b>TOTAL</b>	<b>1,102,252</b>	<b>1,353,038</b>	<b>1,137,711</b>	<b>1,415,744</b>	<b>214,310</b>	<b>15.14%</b>	<b>1,415,744</b>
<b>MISCELLANEOUS GENERAL FUND</b>	Personnel	192,619	237,041	248,339	172,438	779,746	452.19%	903,662
	Operations	41,264	400,669	1,349,374	694,507	403,689	58.13%	1,034,973
	Debt Service	756,025	545,000	428,050	545,000	6,975	1.28%	545,000
	Capital Outlay	115,938	312,495	126,091	50,000	5,800	11.80%	100,000
	<b>TOTAL</b>	<b>1,105,846</b>	<b>1,495,205</b>	<b>2,151,854</b>	<b>1,461,945</b>	<b>1,196,210</b>	<b>81.82%</b>	<b>2,583,635</b>
<b>NOXIOUS WEED CONTROL SERVICES</b>	Personnel	207,572	195,226	220,507	250,720	136,906	54.80%	273,811
	Operations	132,569	122,194	119,315	145,673	49,634	34.07%	99,267
	Debt Service	-	-	-	-	-	N/A	-
	Capital Outlay	-	-	-	38,902	-	0.00%	38,902
	<b>TOTAL</b>	<b>340,141</b>	<b>317,420</b>	<b>339,822</b>	<b>435,295</b>	<b>186,539</b>	<b>42.85%</b>	<b>411,981</b>
<b>PERMISSIVE MEDICAL LEVY</b>	Personnel	-	-	-	-	-	N/A	-
	Operations	2,427,992	2,938,992	2,938,992	3,414,116	1,729,357	50.85%	3,458,714
	Debt Service	-	-	-	-	-	N/A	-
	Capital Outlay	-	-	-	-	-	N/A	-
	<b>TOTAL</b>	<b>2,427,992</b>	<b>2,938,992</b>	<b>2,938,992</b>	<b>3,414,116</b>	<b>1,729,357</b>	<b>50.85%</b>	<b>3,458,714</b>



**DEPARTMENT SUMMARY LISTING  
FY 2021 FINAL OPERATING AND CAPITAL BUDGET**

DEPARTMENT	ACTIVITY	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ACTUAL	FY 2021 BUDGET	FY 2021 YR TO DATE	%	FY 2021 EST ACTUAL
<b>PLANNING</b>	Personnel	657,447	866,194	788,029	860,451	406,727	47.27%	813,454
	Operations	86,116	84,555	60,127	87,337	27,886	31.93%	55,773
	Debt Service	-	-	-	-	-	N/A	-
	Capital Outlay	-	-	-	-	-	N/A	-
	<b>TOTAL</b>	<b>743,563</b>	<b>950,749</b>	<b>848,157</b>	<b>947,788</b>	<b>434,613</b>	<b>45.86%</b>	<b>869,227</b>
<b>REST HOME</b>	Personnel	3,759,354	4,781,185	4,328,407	5,086,766	2,410,713	47.39%	1,893,993
	Operations	2,463,582	1,977,377	2,306,432	2,264,184	1,164,408	51.43%	6,780,755
	Debt Service	-	-	-	-	-	N/A	-
	Capital Outlay	2,722	176,236	-	122,965	12,597	10.24%	429,129
	<b>TOTAL</b>	<b>6,225,658</b>	<b>6,936,798</b>	<b>6,634,839</b>	<b>7,473,915</b>	<b>3,587,718</b>	<b>48.00%</b>	<b>9,103,878</b>
<b>ROAD CONSTRUCTION &amp; MAINTENANCE MAINTENANCE</b>	Personnel	1,880,533	2,229,608	2,221,951	2,253,728	1,107,000	49.12%	2,214,001
	Operations	2,157,776	3,861,153	1,794,242	3,086,764	1,286,154	41.67%	2,572,308
	Debt Service	-	-	-	-	-	N/A	-
	Capital Outlay	82,444	1,947,867	197,044	3,186,428	6,416	0.20%	3,186,428
	<b>TOTAL</b>	<b>4,120,753</b>	<b>8,038,628</b>	<b>4,213,236</b>	<b>8,526,920</b>	<b>2,399,570</b>	<b>28.14%</b>	<b>7,972,737</b>
<b>SEARCH AND RESCUE</b>	Personnel	49,675	23,765	18,691	204,461	51,206	25.04%	102,413
	Operations	217,290	318,319	187,169	477,816	109,846	22.99%	219,693
	Debt Service	-	-	-	-	-	N/A	-
	Capital Outlay	22,865	231,699	6,082	797,559	116,504	14.61%	797,559
	<b>TOTAL</b>	<b>289,830</b>	<b>573,783</b>	<b>211,941</b>	<b>1,479,836</b>	<b>277,557</b>	<b>18.76%</b>	<b>1,119,665</b>
<b>SENIOR PROGRAMS</b>	Personnel	-	-	-	-	-	N/A	-
	Operations	276,487	284,306	284,306	294,256	144,375	49.06%	288,006
	Debt Service	-	-	-	-	-	N/A	-
	Capital Outlay	-	-	-	-	-	N/A	-
	<b>TOTAL</b>	<b>276,487</b>	<b>284,306</b>	<b>284,306</b>	<b>294,256</b>	<b>144,375</b>	<b>49.06%</b>	<b>288,006</b>
<b>SHERIFF - Mntl Hlth Trst</b>	Personnel	71,904	88,261	38,905	88,203	7,727	8.76%	15,454
	Operations	9,339	29,924	8,561	29,924	2,429	8.12%	4,858
	Debt Service	-	-	-	-	-	N/A	-
	Capital Outlay	-	-	-	-	-	N/A	-
	<b>TOTAL</b>	<b>81,243</b>	<b>118,185</b>	<b>47,466</b>	<b>118,127</b>	<b>10,156</b>	<b>8.60%</b>	<b>20,312</b>
<b>SHERIFF</b>	Personnel	5,598,395	6,160,349	6,020,004	6,581,887	3,550,536	53.94%	7,101,073
	Operations	1,654,425	1,514,067	1,348,956	1,633,977	947,787	58.00%	2,281,518
	Debt Service	-	-	-	-	-	N/A	-
	Capital Outlay	353,721	365,985	269,737	726,574	116,660	16.06%	270,137
	<b>TOTAL</b>	<b>7,606,541</b>	<b>8,040,401</b>	<b>7,638,697</b>	<b>8,942,438</b>	<b>4,614,983</b>	<b>51.61%</b>	<b>9,652,727</b>
<b>SHERIFF - THREE FORKS LAW ENFORCEMENT ENFORCEMENT</b>	Personnel	279,433	288,510	302,439	293,732	203,329	69.22%	406,658
	Operations	50,909	50,245	45,113	50,245	23,803	47.37%	47,606
	Debt Service	-	-	-	-	-	N/A	-
	Capital Outlay	-	109,667	37,500	134,543	40,400	30.03%	134,543
	<b>TOTAL</b>	<b>330,342</b>	<b>448,422</b>	<b>385,052</b>	<b>478,520</b>	<b>267,532</b>	<b>55.91%</b>	<b>588,807</b>
<b>SUPERINTENDENT OF SCHOOLS</b>	Personnel	147,035	155,170	152,919	156,997	81,609	51.98%	163,218
	Operations	19,199	25,605	12,479	27,205	6,634	24.38%	13,268
	Debt Service	-	-	-	-	-	N/A	-
	Capital Outlay	-	-	-	-	-	N/A	-
	<b>TOTAL</b>	<b>166,234</b>	<b>180,775</b>	<b>165,397</b>	<b>184,202</b>	<b>88,243</b>	<b>47.91%</b>	<b>176,486</b>
<b>THREE FORKS AIRPORT</b>	Personnel	5,361	5,723	4,621	7,369	1,666	22.61%	3,332
	Operations	28,435	25,275	45,674	46,458	13,144	28.29%	26,287
	Debt Service	-	-	-	-	-	N/A	-
	Capital Outlay	-	142,650	142,650	142,650	-	0.00%	142,650
	<b>TOTAL</b>	<b>33,796</b>	<b>173,648</b>	<b>192,944</b>	<b>196,477</b>	<b>14,809</b>	<b>7.54%</b>	<b>172,269</b>

**DEPARTMENT SUMMARY LISTING  
FY 2021 FINAL OPERATING AND CAPITAL BUDGET**

DEPARTMENT	ACTIVITY	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ACTUAL	FY 2021 BUDGET	FY 2021 YR TO DATE	%	FY 2021 EST ACTUAL
<b>TREASURER</b>	Personnel	1,227,274	1,359,735	1,397,227	1,375,424	744,715	54.14%	1,489,429
	Operations	244,083	232,444	225,205	232,444	131,073	56.39%	262,147
	Debt Service	-	-	-	-	-	N/A	-
	Capital Outlay	-	-	-	-	-	N/A	-
	<b>TOTAL</b>	<b>1,471,357</b>	<b>1,592,179</b>	<b>1,622,432</b>	<b>1,607,868</b>	<b>875,788</b>	<b>54.47%</b>	<b>1,751,576</b>
<b>TOTAL COUNTY OPERATING FUND WITH TAX REVENUE</b>	Personnel	31,225,221	35,899,746	32,156,646	37,347,678	19,510,239	52.24%	35,779,846
	Operations	18,165,999	21,202,268	18,270,543	22,314,431	11,221,451	50.29%	28,374,192
	Debt Service	1,870,136	626,438	1,009,813	664,754	23,258	3.50%	666,960
	Capital Outlay	5,238,413	17,895,983	3,988,472	18,472,991	6,047,432	32.74%	19,193,315
	<b>TOTAL</b>	<b>56,499,769</b>	<b>75,624,435</b>	<b>55,425,474</b>	<b>78,799,854</b>	<b>36,802,378</b>	<b>46.70%</b>	<b>84,014,313</b>
<b>BOND FUNDS</b>	RID Revolving	25,000	861,069	25,000	861,069	30	0.00%	861,069
	Open Space	1,468,086	1,466,031	1,466,031	1,466,031	117,981	8.05%	1,466,031
	Detention Cntr	2,366,025	2,261,300	2,261,300	2,261,300	356,450	15.76%	2,261,300
	<b>TOTAL</b>	<b>3,859,111</b>	<b>4,588,400</b>	<b>3,752,331</b>	<b>4,588,400</b>	<b>474,461</b>	<b>10.34%</b>	<b>4,588,400</b>
<b>PARK SPACE</b>	Personnel	84,850	104,662	87,067	56,738	23,272	41.02%	46,544
	Operations	95,384	80,403	228,907	146,643	196,079	133.71%	44,888
	Debt Service	-	-	-	-	-	N/A	-
	Capital Outlay	150,000	386,464	-	386,464	-	0.00%	386,464
<b>TOTAL</b>	<b>330,234</b>	<b>571,529</b>	<b>315,974</b>	<b>589,845</b>	<b>219,351</b>	<b>37.19%</b>	<b>477,896</b>	
<b>OPEN SPACE ADMII</b>	Personnel	39,722	46,294	48,846	109	-	0.00%	-
	Operations	75,000	258,957	75,000	258,957	21,324	8.23%	42,649
	Debt Service	-	-	-	-	-	0.00%	-
	Capital Outlay	750,000	1,549,889	750,000	2,621,000	25,000	0.95%	2,621,000
<b>TOTAL</b>	<b>864,722</b>	<b>1,855,140</b>	<b>873,846</b>	<b>2,880,066</b>	<b>46,324</b>	<b>1.61%</b>	<b>2,663,649</b>	
<b>TOTAL COUNTY FUND SUPPORTED BY TAX REVENUES</b>	Personnel	31,349,793	36,050,702	32,292,560	37,404,525	19,533,511	52.22%	35,826,390
	Operations	18,336,383	21,541,628	18,574,450	22,720,031	11,438,854	50.35%	28,461,729
	Debt Service	1,870,136	5,214,838	4,762,144	5,253,154	497,717	#VALUE!	5,255,360
	Capital Outlay	9,997,524	19,832,336	4,738,472	21,480,455	6,072,432	33.69%	22,200,779
	<b>TOTAL</b>	<b>61,553,836</b>	<b>82,639,504</b>	<b>60,367,625</b>	<b>86,858,165</b>	<b>37,542,514</b>	<b>43.22%</b>	<b>91,744,257</b>
<b>LOCAL WATER QUALITY DISTRICT</b>	Personnel	224,048	241,225	138,048	239,774	125,945	52.53%	251,890
	Operations	66,838	86,226	73,112	91,278	28,239	30.94%	56,479
	Debt Service	-	-	-	-	-	N/A	-
	Capital Outlay	50,000	214,103	30,000	235,000	-	0.00%	235,000
<b>TOTAL</b>	<b>340,886</b>	<b>541,554</b>	<b>241,160</b>	<b>566,052</b>	<b>154,184</b>	<b>27.24%</b>	<b>543,369</b>	
<b>JUNK VEHICLE SERVICE</b>	Personnel	28,799	37,872	12,491	37,150	17,295	46.55%	34,590
	Operations	16,071	78,687	5,072	82,802	5,006	6.05%	10,011
	Debt Service	-	-	-	-	-	N/A	-
	Capital Outlay	-	80,988	127,295	74,545	-	0.00%	74,545
<b>TOTAL</b>	<b>44,870</b>	<b>197,547</b>	<b>144,858</b>	<b>194,497</b>	<b>22,300</b>	<b>11.47%</b>	<b>119,146</b>	
<b>STATE ENHANCED 9-1-1 SERVICES</b>	Personnel	-	-	-	-	-	N/A	-
	Operations	259,487	117,910	247,673	117,910	44,400	37.66%	88,800
	Debt Service	503,000	-	-	39,992	39,991	100.00%	79,981
	Capital Outlay	350,000	709,648	375,000	885,780	15,428	1.74%	885,780
<b>TOTAL</b>	<b>1,112,487</b>	<b>827,558</b>	<b>622,673</b>	<b>1,043,682</b>	<b>99,818</b>	<b>9.56%</b>	<b>1,054,561</b>	
<b>PAYMENT IN LIEU of TAXES (PILT)</b>	Personnel	-	-	-	-	-	N/A	-
	Operations	1,246,699	2,367,588	218,386	2,620,665	368,531	14.06%	737,062
	Debt Service	123,905	230,012	288,502	230,012	145,366	63.20%	290,733
	Capital Outlay	164,139	1,204,263	1,045,520	567,567	-	0.00%	567,567
<b>TOTAL</b>	<b>1,534,743</b>	<b>3,801,863</b>	<b>1,552,408</b>	<b>3,418,244</b>	<b>513,898</b>	<b>15.03%</b>	<b>1,595,362</b>	
<b>PUBLIC HEALTH - MTUPP &amp; MAP</b>	Personnel	54,948	90,587	63,482	92,886	29,106	31.34%	58,212.98
	Operations	103,996	104,049	68,374	111,112	8,485	7.64%	16,969.20
	Debt Service	-	-	-	-	-	N/A	-
	Capital Outlay	-	-	-	-	-	N/A	-
<b>TOTAL</b>	<b>158,944</b>	<b>194,636</b>	<b>131,856</b>	<b>203,998</b>	<b>37,591</b>	<b>18.43%</b>	<b>75,182</b>	

**DEPARTMENT SUMMARY LISTING  
FY 2021 FINAL OPERATING AND CAPITAL BUDGET**

DEPARTMENT	ACTIVITY	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ACTUAL	FY 2021 BUDGET	FY 2021 YR TO DATE	%	FY 2021 EST ACTUAL
FREEDOM FROM FEAR	Personnel	134,173	122,365	137,797	180,468	82,424	45.67%	164,847
	Operations	25,988	26,516	24,616	25,931	6,635	25.59%	13,269.84
	Debt Service	-	-	-	-	-	N/A	-
	Capital Outlay	-	-	-	-	-	N/A	-
	<b>TOTAL</b>	<b>160,161</b>	<b>148,881</b>	<b>162,413</b>	<b>206,399</b>	<b>89,058</b>	<b>43.15%</b>	<b>178,117</b>
COPS GRANT	Personnel	63,538	44,431	37,558	135,009	-	0.00%	-
	Operations	4,971	-	8,299	-	603	N/A	603
	Debt Service	-	-	-	-	-	N/A	-
	Capital Outlay	-	-	-	-	-	N/A	-
	<b>TOTAL</b>	<b>68,509</b>	<b>44,431</b>	<b>45,857</b>	<b>135,009</b>	<b>603</b>	<b>0.45%</b>	<b>603</b>
VICTIM WITNESS	Personnel	329,404	391,942	326,225	394,405	201,828	51.17%	403,656.72
	Operations	50,662	90,005	37,637	80,282	25,171	31.35%	50,341.18
	Debt Service	-	-	-	-	-	N/A	-
	Capital Outlay	-	-	-	4,590	-	0.00%	4,590
	<b>TOTAL</b>	<b>380,066</b>	<b>481,947</b>	<b>363,862</b>	<b>479,277</b>	<b>226,999</b>	<b>47.36%</b>	<b>458,588</b>
DUI TASK FORCE	Personnel	42,364	47,329	31,026	45,678	28,148	61.62%	56,296.44
	Operations	17,858	26,795	8,023	26,795	5,553	20.72%	11,105.78
	Debt Service	-	-	-	-	-	N/A	-
	Capital Outlay	-	108,198	-	108,198	-	0.00%	108,198
	<b>TOTAL</b>	<b>60,222</b>	<b>182,322</b>	<b>39,049</b>	<b>180,671</b>	<b>33,701</b>	<b>18.65%</b>	<b>175,600</b>
CANCER PREVENTION SERVICES SERVICES	Personnel	156,845	229,773	180,579	180,850	34,221	18.92%	68,442.12
	Operations	71,833	59,595	34,201	66,041	11,928	18.06%	23,856.52
	Debt Service	-	-	-	-	-	N/A	-
	Capital Outlay	-	111,567	-	-	-	N/A	-
	<b>TOTAL</b>	<b>228,678</b>	<b>400,935</b>	<b>214,780</b>	<b>246,891</b>	<b>46,149</b>	<b>18.69%</b>	<b>92,299</b>
HEALTH PERPAREDNESS GRANT GRANT	Personnel	88,966	87,440	155,846	417,714	650,312	155.68%	1,300,623
	Operations	28,663	53,238	23,104	110,007	120,439	109.48%	240,878
	Debt Service	-	-	-	-	-	N/A	-
	Capital Outlay	-	143,008	-	-	-	N/A	-
	<b>TOTAL</b>	<b>117,629</b>	<b>283,686</b>	<b>178,950</b>	<b>527,721</b>	<b>770,751</b>	<b>146.05%</b>	<b>1,541,501</b>
WOMEN, INFANT AND CHILDREN (WIC) (WIC)	Personnel	261,516	291,917	271,330	303,594	151,062	49.76%	302,124
	Operations	80,442	78,859	42,046	95,816	30,136	31.45%	60,273
	Debt Service	-	-	-	-	-	N/A	-
	Capital Outlay	-	-	-	-	-	N/A	-
	<b>TOTAL</b>	<b>341,958</b>	<b>370,776</b>	<b>313,375</b>	<b>399,410</b>	<b>181,198</b>	<b>45.37%</b>	<b>362,397</b>
MATERNAL & CHILD HEALTH (MCH)	Personnel	566,331	668,242	165,141	623,096	305,918	49.10%	611,836
	Operations	85,953	123,596	322,960	137,187	38,919	28.37%	77,837.78
	Debt Service	-	-	-	-	-	N/A	-
	Capital Outlay	-	-	-	-	-	N/A	-
	<b>TOTAL</b>	<b>652,284</b>	<b>791,838</b>	<b>488,102</b>	<b>760,283</b>	<b>344,837</b>	<b>45.36%</b>	<b>689,674</b>
COMMUNICABLE DISEASE SERVICES SERVICES	Personnel	168,710	239,516	177,752	164,992	22,796	13.82%	45,592
	Operations	433,594	424,421	290,296	356,494	95,424	26.77%	190,848
	Debt Service	-	-	-	-	-	N/A	-
	Capital Outlay	-	-	-	-	-	N/A	-
	<b>TOTAL</b>	<b>602,304</b>	<b>663,937</b>	<b>468,047</b>	<b>521,486</b>	<b>118,220</b>	<b>22.67%</b>	<b>236,440</b>
FEDERAL HEALTH GRANTS  (Launch / PHSI)	Personnel	114,301	39,456	65,975	-	-	N/A	-
	Operations	378,000	177,397	177,285	-	1,335	N/A	2,670
	Debt Service	-	-	-	-	-	N/A	-
	Capital Outlay	5,681	-	-	-	-	N/A	-
	<b>TOTAL</b>	<b>497,982</b>	<b>216,853</b>	<b>243,260</b>	<b>-</b>	<b>1,335</b>	<b>#DIV/0!</b>	<b>2,670</b>
MISSOURI RIVER DRUG TASK FORCE (MRDTF)	Personnel	151,237	174,931	169,488	176,555	94,104	53.30%	188,209
	Operations	204,211	241,019	181,542	241,019	111,135	48.11%	222,271
	Capital Outlay	-	-	-	-	-	N/A	-
	<b>TOTAL</b>	<b>355,448</b>	<b>415,950</b>	<b>351,030</b>	<b>417,574</b>	<b>205,240</b>	<b>49.15%</b>	<b>410,479</b>



**DEPARTMENT SUMMARY LISTING  
FY 2021 FINAL OPERATING AND CAPITAL BUDGET**

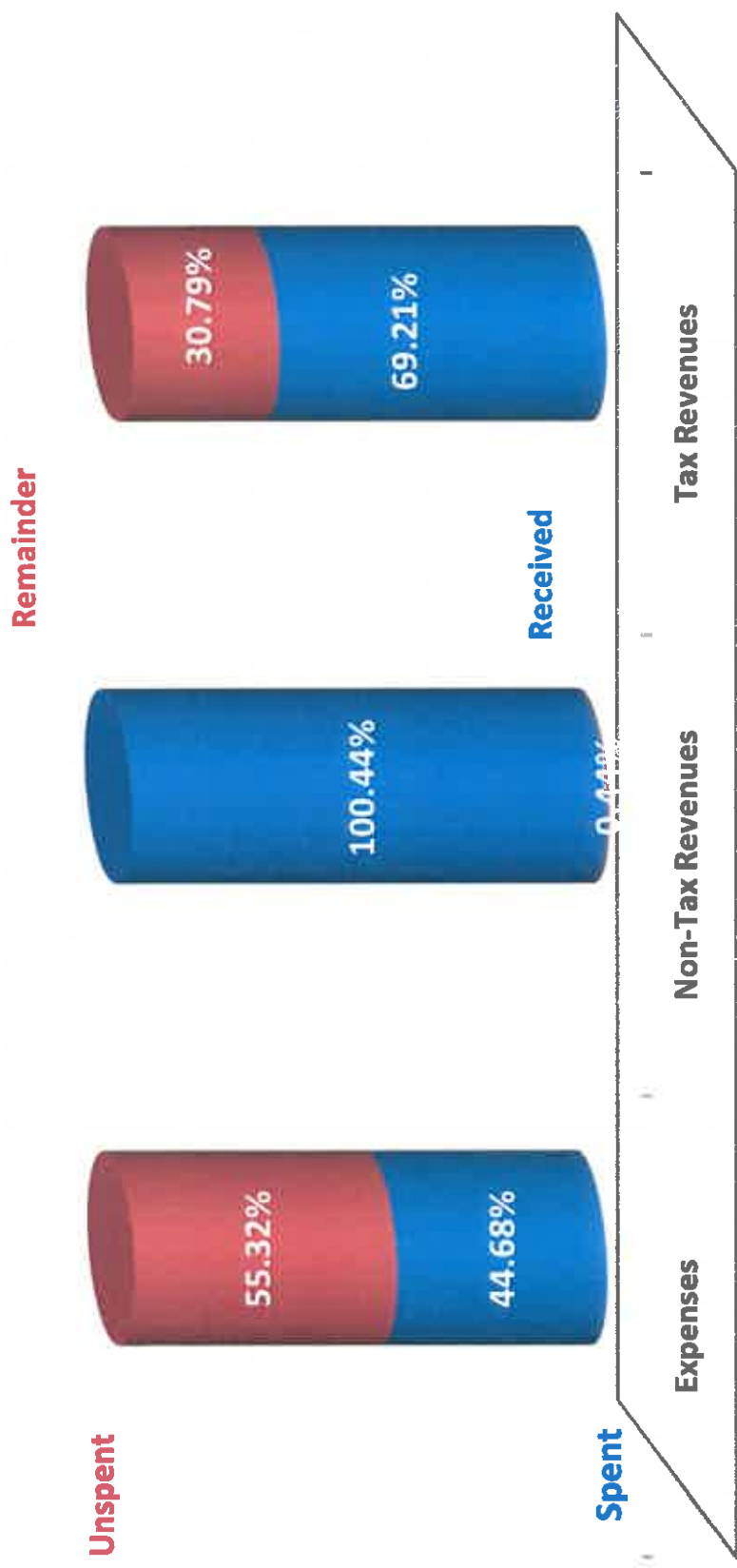
DEPARTMENT	ACTIVITY	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ACTUAL	FY 2021 BUDGET	FY 2021 YR TO DATE		FY 2021 EST ACTUAL
<b>OTHER GRANTS AND MISCELLANEOUS FUNDS</b>	Personnel	11,270	3,007	-	3,018	-	0.00%	-
	Operations	1,985,169	6,181,256	2,967,933	5,253,453	1,916,284	36.48%	3,832,568
	Debt Service	-	-	-	-	-	N/A	-
	Capital Outlay	-	491,923	63,037	491,923	-	0.00%	-
	<b>TOTAL</b>	<b>1,996,439</b>	<b>6,676,186</b>	<b>3,030,970</b>	<b>5,748,394</b>	<b>1,916,284</b>	<b>33.34%</b>	<b>3,832,568</b>
<b>TOTAL - GRANT, SPECIAL REVENUE AND OTHER FUNDS</b>	Personnel	2,481,300	2,710,033	2,019,805	3,051,927	1,743,160	57.12%	3,486,319
	Operations	5,155,819	10,237,157	4,959,466	9,563,435	2,818,223	28.47%	5,635,842
	Debt Service	626,905	230,012	288,502	270,004	185,357	68.65%	370,714
	Capital Outlay	719,820	3,063,898	1,840,852	2,754,067	15,428	0.56%	1,875,680
	<b>TOTAL</b>	<b>8,983,844</b>	<b>16,240,900</b>	<b>8,908,625</b>	<b>15,639,433</b>	<b>4,762,167</b>	<b>30.45%</b>	<b>11,368,555</b>
<b>GALLATIN COUNTY SOLID WASTE DISTRICT</b>	Personnel	1,046,437	1,280,521	1,358,680	1,479,589	734,861	49.67%	1,469,722
	Operations	1,163,690	2,296,670	1,923,515	5,975,416	978,293	16.37%	1,956,587
	Debt Service	317,381	-	-	15,953	-	0.00%	15,953
	Capital Outlay	2,382,572	15,327,070	636,654	15,329,192	467,870	3.05%	15,329,192
	<b>TOTAL</b>	<b>4,910,080</b>	<b>18,904,261</b>	<b>3,918,849</b>	<b>22,800,150</b>	<b>2,181,024</b>	<b>9.67%</b>	<b>18,771,454</b>
<b>WEST YELLOWSTONE HEBGIN BASIN REFUSE DISTRICT</b>	Personnel	259,998	344,591	298,558	365,988	157,841	43.13%	26,319
	Operations	522,536	1,000,374	485,246	891,974	306,349	34.35%	612,697
	Debt Service	317,381	-	-	-	-	0.00%	-
	Capital Outlay	250,000	1,026,797	10,817	1,179,497	6,554	0.56%	1,179,497
	<b>TOTAL</b>	<b>1,349,915</b>	<b>2,371,762</b>	<b>794,621</b>	<b>2,437,459</b>	<b>470,744</b>	<b>19.31%</b>	<b>1,818,513</b>
<b>FACILITIES</b>	Personnel	496,593	647,431	614,553	692,516	362,349	52.32%	692,516
	Operations	968,029	1,284,491	1,199,881	1,298,000	538,730	41.50%	1,298,000
	Debt Service	317,381	-	-	17,413	-	0.00%	17,413
	Capital Outlay	-	461,346	-	902,823	-	0.00%	902,823
	<b>TOTAL</b>	<b>1,782,003</b>	<b>2,393,268</b>	<b>1,814,434</b>	<b>2,910,752</b>	<b>901,079</b>	<b>30.96%</b>	<b>2,910,752</b>
<b>OTHER INTER-DEPARTMENTAL FUNDS</b>	Personnel	61,417	-	-	-	-	N/A	-
	Operations	10,697,760	7,834,666	8,213,227	8,181,425	4,573,883	55.91%	9,147,766.01
	Debt Service	317,381	-	-	-	-	0.00%	-
	Capital Outlay	446,500	172,787	-	52,976	29,617	55.91%	52,976
	<b>TOTAL</b>	<b>11,523,058</b>	<b>8,007,453</b>	<b>8,213,227</b>	<b>8,234,401</b>	<b>4,603,500</b>	<b>55.91%</b>	<b>9,200,742</b>
<b>ENTERPRISE AND INTERDEPARTMENTAL FUNDS</b>	Personnel	1,864,445	2,272,543	2,271,791	2,538,093	1,255,051	49.45%	2,188,557
	Operations	13,352,015	12,416,201	11,821,869	16,346,815	6,397,255	39.13%	13,015,050
	Debt Service	1,269,524	-	-	33,366	-	0.00%	33,366
	Capital Outlay	3,079,072	16,988,000	647,471	17,464,488	504,041	2.89%	17,464,488
	<b>TOTAL</b>	<b>19,565,056</b>	<b>31,676,744</b>	<b>14,741,131</b>	<b>36,382,762</b>	<b>8,156,346</b>	<b>22.42%</b>	<b>32,701,461</b>
<b>FIRE DISTRICTS / FIRE SERVICE AREAS</b>								
<b>CENTRAL VALLEY</b>	Personnel	2,205,746	3,554,086	3,023,365	3,850,489	1,246,773		2,493,546
	Operations	1,275,856	1,065,400	906,307	984,025	318,623		637,247
	Debt Service	317,381	-	-	-	-		-
	Capital Outlay	6,746,533	2,544,017	2,164,126	3,512,277	1,137,261		2,274,523
	<b>TOTAL</b>	<b>10,545,515</b>	<b>7,163,503</b>	<b>6,093,798</b>	<b>8,346,791</b>	<b>2,702,658</b>	<b>32.38%</b>	<b>5,405,316</b>
<b>HYALITE FIRE</b>	Personnel	267,890	366,500	132,488	366,500	100,961		201,923
	Operations	306,753	485,500	175,506	488,500	134,569		269,139
	Debt Service	317,381	241,975	-	246,575	67,925		135,850
	Capital Outlay	457,274	1,693,000	612,011	2,203,632	607,044		1,214,089
	<b>TOTAL</b>	<b>1,349,298</b>	<b>2,786,975</b>	<b>920,005</b>	<b>3,305,207</b>	<b>910,500</b>	<b>27.55%</b>	<b>1,821,000</b>
<b>BIG SKY</b>	Personnel	2,678,132	3,672,500	3,880,349	4,197,841	1,903,575		3,807,150
	Operations	2,011,303	613,500	648,222	737,000	334,204		668,408
	Debt Service	317,381	833,677	-	90,000	40,812		81,624
	Capital Outlay	1,858,792	100,000	105,660	300,000	136,040		272,079
	<b>TOTAL</b>	<b>6,865,608</b>	<b>5,219,677</b>	<b>4,634,230</b>	<b>5,324,841</b>	<b>2,414,630</b>	<b>45.35%</b>	<b>4,829,260</b>
<b>GALLATIN RIVER RANCH</b>	Personnel	-	-	-	-	-		-
	Operations	53,688	156,545	74,794	81,580	22,742		45,483
	Debt Service	317,381	-	-	34,236	9,546		19,092
	Capital Outlay	24,544	-	-	183,612	51,197		102,394
	<b>TOTAL</b>	<b>395,613</b>	<b>156,545</b>	<b>74,794</b>	<b>299,408</b>	<b>83,485</b>	<b>27.88%</b>	<b>166,970</b>

**DEPARTMENT SUMMARY LISTING  
FY 2021 FINAL OPERATING AND CAPITAL BUDGET**

DEPARTMENT	ACTIVITY	FY 2019 ACTUAL	FY 2020 BUDGET	FY 2020 ACTUAL	FY 2021 BUDGET	FY 2021 YR TO DATE	%	FY 2021 EST ACTUAL
<b>HEBGEN BASIN</b>	Personnel	812,828	1,158,900	601,118	1,135,500	561,982		1,123,965
	Operations	794,842	364,650	189,143	374,400	185,298		370,597
	Debt Service	317,381	-	-	-	-		-
	Capital Outlay	-	1,262,586	654,900	899,635	445,248		890,496
	<b>TOTAL</b>	<b>1,925,051</b>	<b>2,786,136</b>	<b>1,445,160</b>	<b>2,409,535</b>	<b>1,192,529</b>	49.49%	<b>2,385,058</b>
<b>OTHER FIRE DISTRICT AND FIRE SERVICE AREAS</b>	Personnel	16,258	22,000	8,804	-	-		-
	Operations	1,091,421	1,883,919	753,900	4,988,379	1,754,928		3,509,856.14
	Debt Service	317,381	-	-	-	-		-
	Capital Outlay	135,460	2,840,443	1,136,678	-	-		-
	<b>TOTAL</b>	<b>1,560,520</b>	<b>4,746,362</b>	<b>1,899,382</b>	<b>4,988,379</b>	<b>1,754,928</b>	35.18%	<b>3,509,856</b>
<b>TOTAL - FIRE DISTRICTS AND FIRE SERVICE AREAS</b>	Personnel	5,980,854	8,773,986	7,646,123	9,550,330	3,813,292		7,626,584
	Operations	5,533,862	4,569,514	2,747,872	7,653,864	2,750,365		5,500,729
	Debt Service	1,904,286	1,075,652	-	370,811	118,283		236,566
	Capital Outlay	9,222,603	8,440,046	4,673,375	7,099,156	2,376,790		4,753,581
	<b>TOTAL</b>	<b>22,641,605</b>	<b>22,859,198</b>	<b>15,067,370</b>	<b>24,674,161</b>	<b>9,058,730</b>	36.71%	<b>18,117,460</b>
<b>MOSQUITO CONTROL SERVICES</b>	Personnel	52,110	39,181	18,736	39,650	18,479	46.61%	36,958
	Operations	113,686	125,636	68,727	84,210	37,395	44.41%	74,791
	Capital Outlay	-	25,600	-	55,000	-	0.00%	55,000
	<b>TOTAL</b>	<b>483,177</b>	<b>190,417</b>	<b>87,464</b>	<b>178,860</b>	<b>55,874</b>	31.24%	<b>166,749</b>
	<b>CONSERVATION DISTRICTS</b>	Personnel	76,997	120,000	28,000	120,000	33,495	
Operations		103,341	109,000	180,126	168,713	47,092		94,184
Capital Outlay		-	217,125	-	217,125	60,605		121,210
<b>TOTAL</b>		<b>497,719</b>	<b>446,125</b>	<b>208,126</b>	<b>505,838</b>	<b>141,192</b>	27.91%	<b>282,384</b>
<b>CEMETERY DISTRICTS</b>		Personnel	-	-	-	-	-	
	Operations	80,260	355,567	80,617	387,702	141,611		283,222
	Capital Outlay	22,071	-	-	-	-		-
	<b>TOTAL</b>	<b>419,712</b>	<b>355,567</b>	<b>80,617</b>	<b>387,702</b>	<b>141,611</b>	36.53%	<b>283,222</b>
	<b>WATER &amp; SEWER DISTRICTS</b>	Personnel	-	-	-	-	-	
Operations		1,745,512	30,135	2,373,903	1,379,056	652,947		1,305,894
Capital Outlay		-	-	-	-	-		-
<b>TOTAL</b>		<b>2,062,893</b>	<b>30,135</b>	<b>2,373,903</b>	<b>1,379,056</b>	<b>652,947</b>	47.35%	<b>1,305,894</b>
<b>OTHER DISTRICTS</b>		Personnel	-	-	-	-	-	
	Operations	1,596,101	1,905,259	2,914,700	767,558	965,079		1,930,157
	Capital Outlay	-	100,500	-	100,500	126,362		-
	<b>TOTAL</b>	<b>1,913,482</b>	<b>2,005,759</b>	<b>2,914,700</b>	<b>868,058</b>	<b>1,091,441</b>	125.73%	<b>1,930,157</b>
	<b>TOTAL - OTHER DISTRICTS</b>	Personnel	129,107	159,181	46,736	159,650	51,974	32.56%
Operations		3,638,900	2,525,597	5,618,073	2,787,239	1,844,124	66.16%	3,688,248
Debt Service		1,586,905	-	-	-	-	0.00%	-
Capital Outlay		22,071	343,225	-	372,625	186,967	50.18%	176,210
<b>TOTAL</b>		<b>5,376,983</b>	<b>3,028,003</b>	<b>5,664,810</b>	<b>3,319,514</b>	<b>2,083,066</b>	62.75%	<b>3,966,407</b>
<b>CAPITAL PROJECTS</b>	Capital Outlay	1,630,557	4,642,832	1,183,301	4,155,057	910,611	21.92%	1,821,222.50
	Operations	3,658,572	7,161,034	1,210,048	7,704,393	382,662	4.97%	765,323.04
	Debt Service	1,136,603	1,341,397	1,341,397	660,312	165,023	24.99%	330,046.32
	<b>TOTAL</b>	<b>6,425,732</b>	<b>13,145,263</b>	<b>3,734,747</b>	<b>12,519,762</b>	<b>1,458,296</b>	11.65%	<b>2,916,592</b>
	<b>RID MAINTENANCE RID BOND</b>	Personnel	41,805,499	49,966,445	44,277,016	52,704,525	26,396,987	50.08%
Operations		49,675,552	58,451,131	44,931,778	66,775,776	25,631,483	38.38%	57,066,922
Debt Service		8,394,359	7,861,899	6,392,042	6,587,647	966,380	14.67%	6,228,053
Capital Outlay		24,671,647	53,310,137	12,883,471	53,325,848	10,066,270	18.88%	48,291,960
<b>TOTAL EXPENSES</b>		<b>124,547,057</b>	<b>169,589,612</b>	<b>108,484,307</b>	<b>179,393,796</b>	<b>63,061,120</b>	35.15%	<b>160,816,732</b>

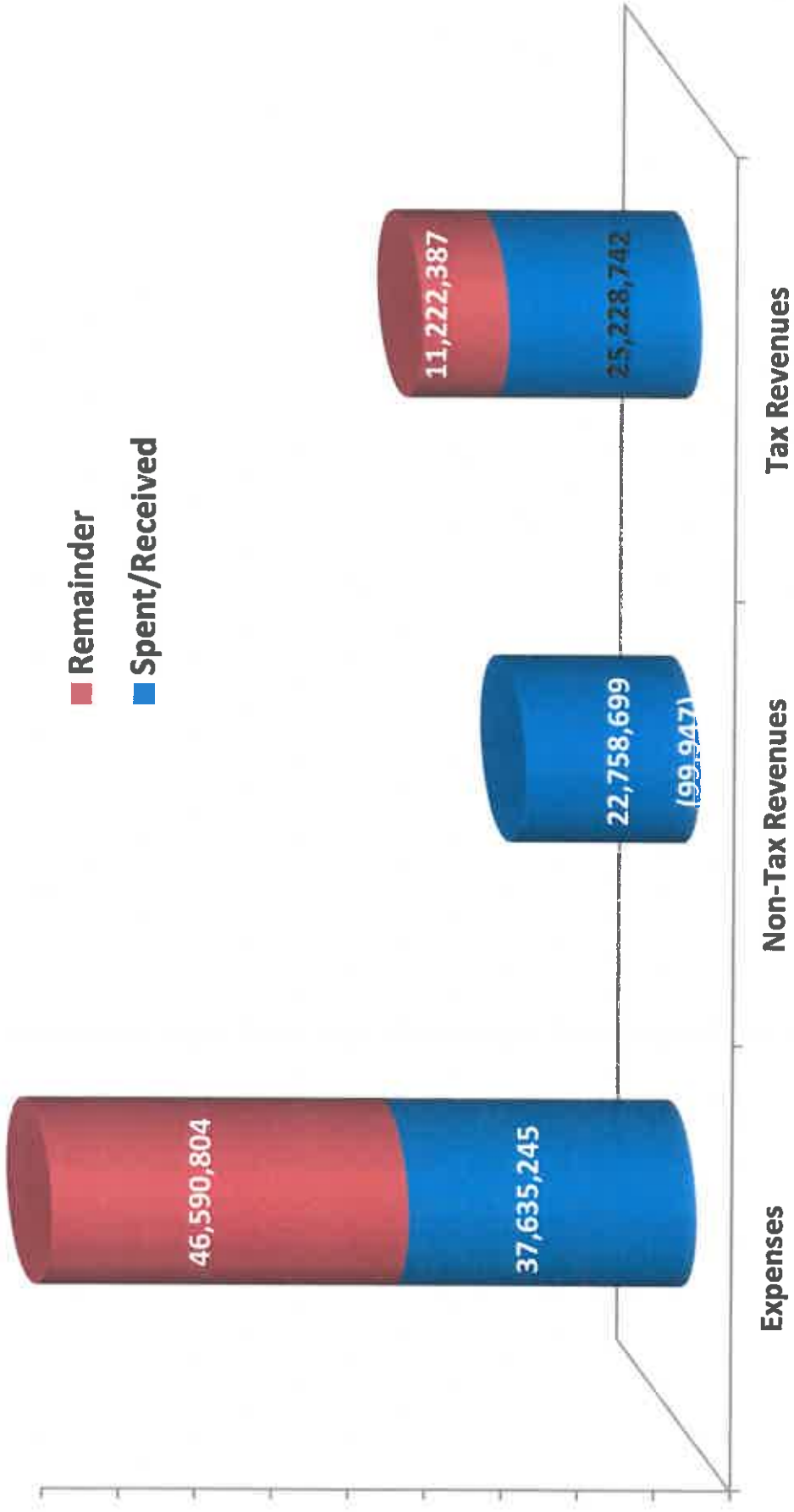


**FY 2021 - Expenses / Revenues 12/31/2020 - 50.00%**

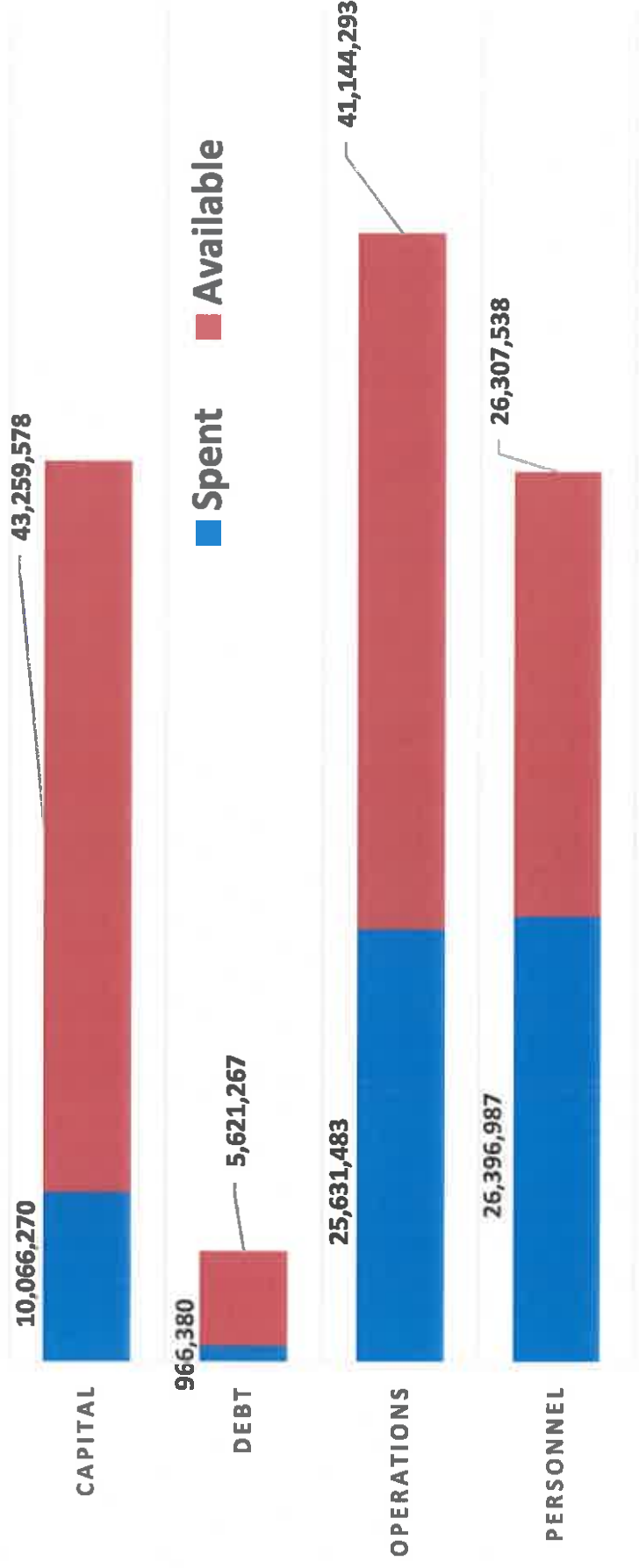


# FY 2021 Year to Date Revenues/Expenses 12/31/20 50.00%

## County Tax Supported Funds



# FY 2021 EXPENSE TO BUDGET AS OF 12/31/2020 - 50.00%



# FY 2021 % Expenses to Budget AS OF 12/31/2020 - 50.00%

